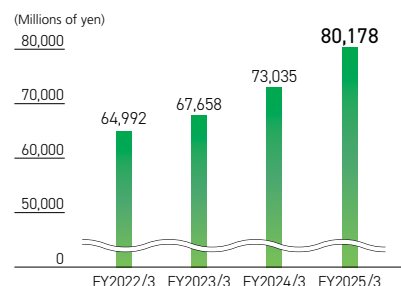
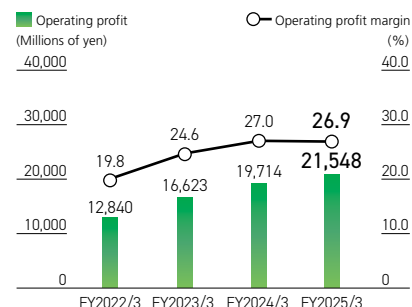


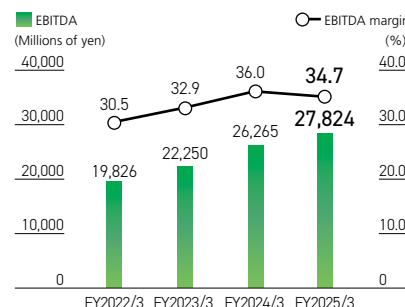
Net sales



Operating profit and operating profit margin

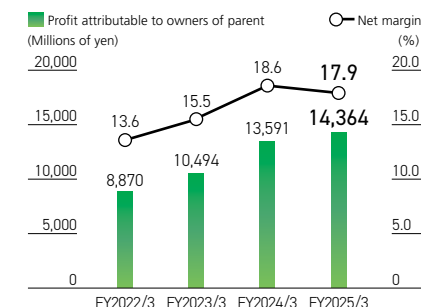


EBITDA and EBITDA margin

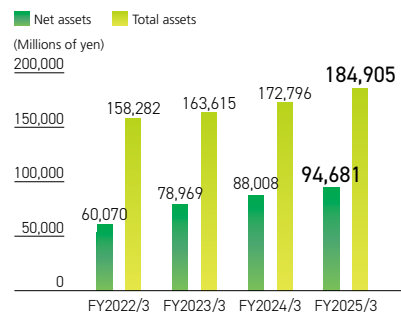


* EBITDA: Operating profit + Depreciation (excluding non-operating expenses) + Amortization of goodwill
* EBITDA margin: EBITDA / Net sales

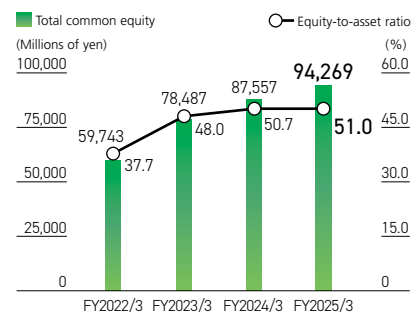
Profit attributable to owners of parent and net margin



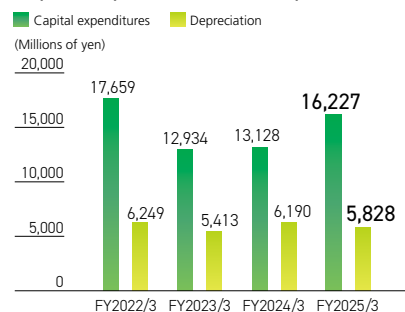
Net assets and total assets



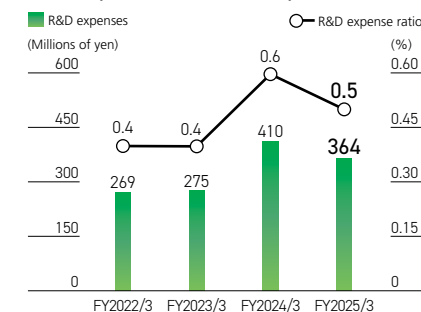
Total common equity and equity-to-asset ratio



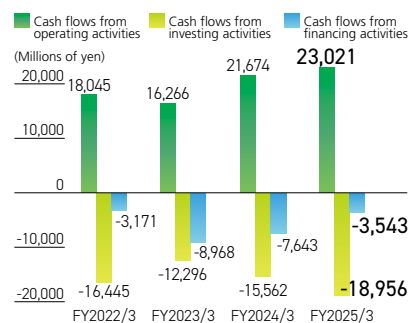
Capital expenditures and depreciation



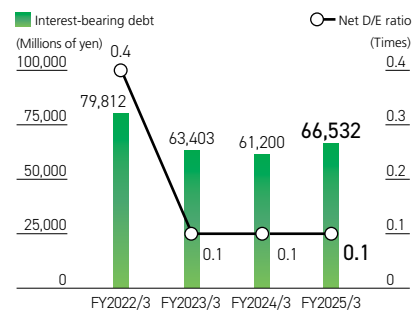
R&D expenses and R&D expense ratio



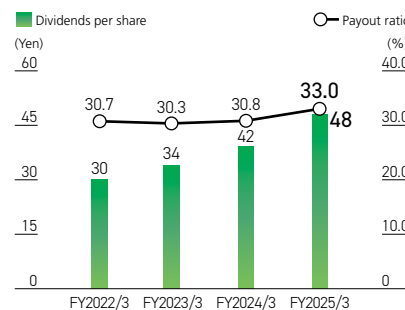
Cash flows



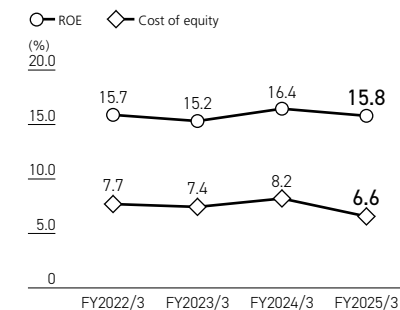
Interest-bearing debt and net D/E ratio



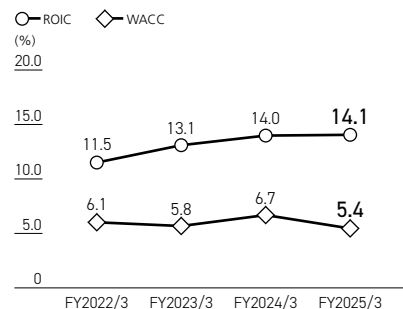
Dividends per share and payout ratio



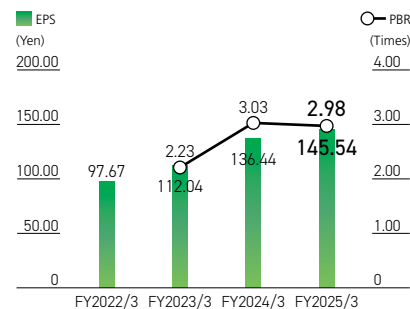
ROE and cost of equity



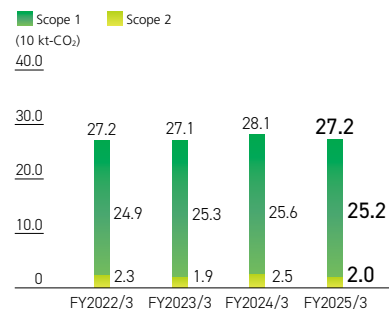
ROIC / WACC



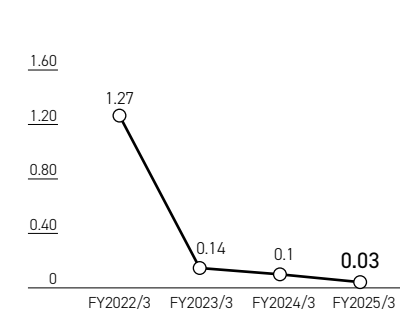
P/B ratio / EPS



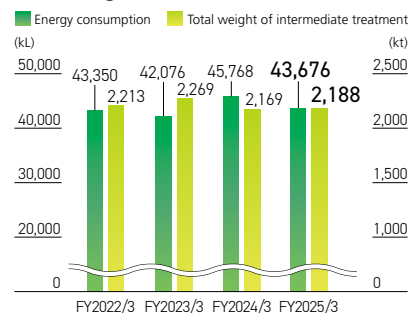
GHG emissions



Severity rate

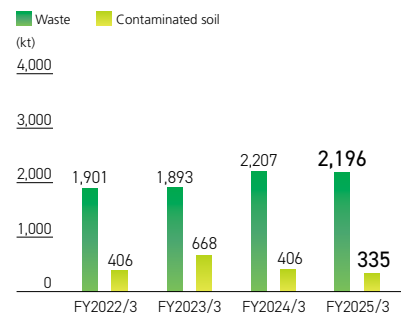


Groupwide energy consumption and total weight of intermediate treatment

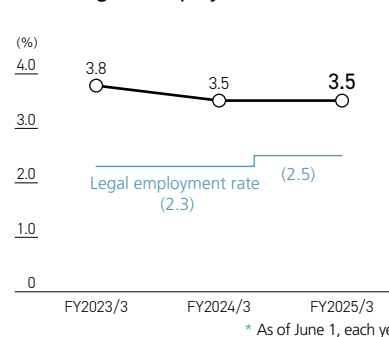


Note: Including the volume received between Group companies for intermediate treatment

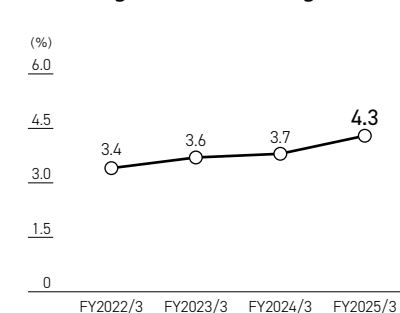
Volume of waste and contaminated soil received



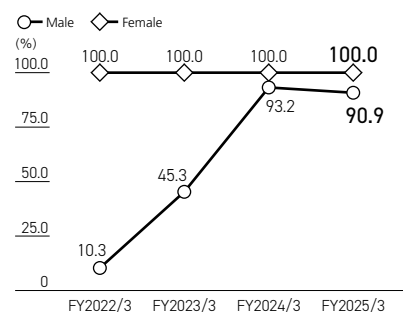
Percentage of employees with disabilities*



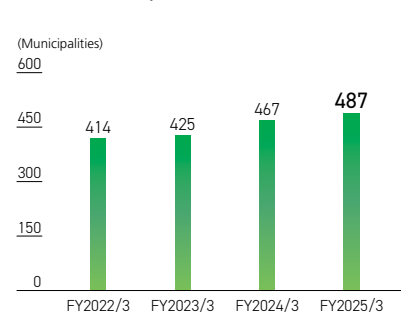
Percentage of female managers



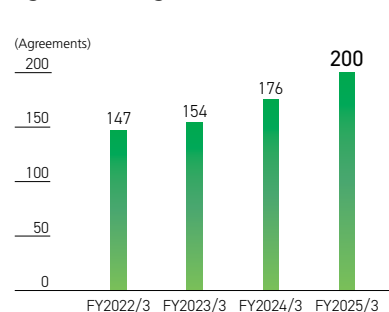
Percentage of employees who take childcare leave



No. of municipalities we worked with



No. of disaster cooperation agreements signed



Job turnover rate

